

COMPANY PROFILE

Capital, considered
with clarity.

Colthorne is a DIFC-based private investment company focused on energy, infrastructure and select strategic businesses.

We invest where essential demand, resilient economics and aligned ownership can support durable value.



SECTORS	GEOGRAPHY	APPROACH	HORIZON
Energy / Infrastructure / Strategic opportunities	International perspective from DIFC	Patient / Selective / Owner-minded	Long-term value creation

INVESTMENT FOCUS

Built around what
can endure.

We look beyond short-term market narratives to the quality of demand, resilience of cash flows, strength of structure and alignment of those responsible for the outcome.

OUR ORIENTATION

Essential demand.
Resilient economics.
Aligned ownership.

A selective, long-term approach from DIFC.



- 01

Energy

Investment across conventional and evolving energy systems, where security, efficiency and long-term demand create enduring opportunity.
- 02

Infrastructure

Essential assets and platforms supporting economic activity, connectivity and resilient growth.
- 03

Strategic opportunities

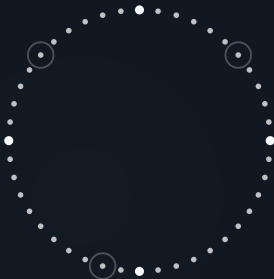
Selective investments in businesses and situations where strong fundamentals, aligned ownership and structural change converge.

CAPITAL APPROACH

Independent judgement	Downside first	Patient capital	Aligned ownership
Evidence and context before consensus.	Risk is defined before return.	Time is protected as an advantage.	Incentives and stewardship move together.

HOW WE INVEST

From information
to conviction.



Capital is committed when evidence, structure, timing and ownership align.

00	01	02	03	04
Information	Thesis	Resilience	Timing	Conviction
Establish the relevant facts and context.	Identify the fundamental drivers of value.	Test the thesis against downside and change.	Protect capital until the balance is right.	Commit when evidence and ownership align.

CAPITAL DISCIPLINE

Four standards. One approach.

01 / LENS

Independent judgement

Evidence, context and first-principles thinking.

02 / SHIELD

Downside protection

Risk is understood and structured before return.

03 / ORBIT

Patient capital

Time is treated as an investment advantage.

04 / ALIGNMENT

Ownership

Incentives, stewardship and outcomes move together.

PRINCIPLES

Clarity

Discipline

Continuity

ENVIRONMENTAL, SOCIAL AND GOVERNANCE

Responsible outcomes. *Enduring local value.*



Colthorne seeks investments where commercial durability and responsible outcomes reinforce one another. We favour operating models that can improve resource efficiency, strengthen local economies and create useful, lasting public benefit.

01 / ENVIRONMENTAL RESILIENCE	02 / LOCAL AND PUBLIC BENEFIT	03 / GOVERNANCE AND ACCOUNTABILITY
Efficiency that endures. Efficient operations, responsible resource use and infrastructure prepared for changing conditions can protect long-term performance and the environment.	Value shared more broadly. Local employment, supplier participation, capability transfer and reliable essential systems can extend value into surrounding communities.	Intent measured by delivery. Clear oversight, aligned incentives and decision-useful measures connect responsible ambition to operating reality and durable outcomes.

Assessment is investment-specific. Priorities and measures are shaped by the asset, sector, geography and what is genuinely material.

GEOGRAPHIC PERSPECTIVE

Global perspective. *Selective deployment.*



Colthorne takes a global view of opportunities while remaining selective in where and how capital is deployed. DIFC provides a base for evaluating regional and cross-border investments.

01

Middle East

Home region and principal base for regional and cross-border investment.

02

Africa

Select opportunities linked to essential demand, energy and infrastructure.

03

Europe

Established markets and strategic businesses with resilient fundamentals.

04

Asia

Growth markets and industrial ecosystems aligned with long-term themes.

OPERATING PERSPECTIVE

DIFC base

A platform for regional and international investment activity.

Opportunity-led

Geography follows quality, alignment and investability.

Cross-border

A perspective shaped by capital, industry and strategic relationships.

CAPITAL AND PARTNERSHIP

Principal capital.
Broader capability.



Colthorne deploys its own capital and, where appropriate, invests alongside strategic partners and aligned funds seeking access to selected opportunities through the Colthorne investment platform.

01	02	03
Proprietary capital	Strategic partners	Aligned funds
Colthorne commits principal capital, creating direct alignment with each investment and its long-term outcome.	Selected partners may invest alongside Colthorne where relationships, expertise or scale strengthen the opportunity.	Funds may access selected opportunities where mandate, structure and time horizon fit the investment.

PARTNERING PRINCIPLES

Opportunity-led	Aligned interests	Flexible structure	Long-term horizon
Participation is shaped around the merits of each investment.	Capital, governance and economics are structured for alignment.	Partnerships reflect the needs of the asset and participants.	The investment case is not constrained by short-term pressure.

CONTACT

The right opportunities *begin with a conversation.*

We welcome conversations with business owners,
management teams, advisers and investment partners where
long-term interests are aligned.

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LOCATION

Dubai International Financial Centre

Dubai, United Arab Emirates

PRIVATE INVESTMENT COMPANY